

VALUE BASED ARTHROPLASTY

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Cape Town
16 -19 July 2017

Private sector embracing universal healthcare

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Benefits of Alternative Reimbursement Mechanisms (ARMS)

- Develops more cost consciousness doctors
- Co-payment free for patients
- Brings previously uninsured into the market and so contributes to Universal Health Coverage
- Takes a load off the state
- Quality assurance BECOMES NECESSARY



Powerful quality assurance

- made possible by the information era

- Patient Reported Outcomes Measures (PROMS) @ 6 months post op
- 7 day, 30 day, and 90 day post operative re-admission rates
- Return to theatre rates

ALL BENCHMARKED AGAINST THE REST OF the MARKET



CLINICAL OUTCOMES

- **Improved recovery:** length of stay:
6.9 days to 3.2 days
- **Reduced Complications:** 90 day readmission rates:
12% to. 4.5%



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Costs?

UP to 30% cheaper!



So WHY are medical professionals worried about contracting with ARMs?

- Ethical Rule 7: Fee Sharing
- Ethical Rule 8: Corporate structures
- Ethical Rule 10: Supersession
- Ethical Rule 18: Employment of doctors



Ethical Rule 7: Fee sharing?

- Perverse incentives, such as kickbacks, are prohibited
- Penalties are prohibited
- Farming out of clinical work to non-professionals is prohibited

BUT

What if the ARM pays professionals exactly what they invoice?



Ethical Rule 8: Impermissible corporate structures?

Incorporated Practices = preserves clinicians' personal liability towards patients for clinical negligence



BUT

is clinical measurement and feedback to clinicians,
without contact with patients, clinical practice?



Ethical Rule 10: Supersession?

Requires proper communication between the doctors to ensure continuity of care

BUT

- Does not prohibit a doctor from treating another doctor's patient
- Rule 11 forbids doctors preventing their patients from seeking treatment from another doctor
- Rule 27A(d) obliges doctors to inform patients of treatment options and costs to help them select what is best for them



Ethical Rule 18: Employment of doctors?



BUT

(Apart from the fact that provincial and other Hospitals are permitted to employ doctors)

NETWORKS DO NOT INVOLVE AN EMPLOYMENT RELATIONSHIP



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Registration with the CMS?



BUT

What if ARMs/Bundled Fees don't meet the definition of a MCO?



Underserved groups depending on ARM arrangements currently:

- Transmed, Medihelp – 400 cases per year = 20% of governments output
- Government waiting list patients – up to 8 years
- Foreign patients requiring fixed quotes that are competitive with India.

NOT FORGETTING THE IMPERATIVES OF UNIVERSAL HEALTH COVERAGE/NHI?



An urgent decision is required to allow:

ethical

cost effective

evidence based

high quality

clinically autonomous

CARE



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QUO VADIS?



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